



12935 S. West Bayshore Suite 240

Traverse City, MI 49684

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| INVOICE INFORMATION    |                 |
|------------------------|-----------------|
| <b>Company Name</b>    |                 |
| <b>Invoice Number:</b> | <b>12345</b>    |
| <b>Invoice Date:</b>   | <b>10-08-14</b> |
| <b>Due Date:</b>       | <b>11-07-14</b> |

| LOCATION  | SAVINGS AREA                   | SERVICE DATES                  | BILLING TERM           | QUANTITY           | OLD COST           | NEW COST    | SAVINGS           | AMOUNT DUE |
|---|--------------------------------|--------------------------------|------------------------|--------------------|--------------------|-------------|-------------------|------------|
| Address, City, State, Zip   | Electric Rate Change           | Jun 26 - Jul 27, 2014          | 1 of 36                | 61840 kwh          | \$ 6,316.53        | \$ 4,747.71 | \$ 1,568.82       | \$ 784.41  |
| Address, City, State, Zip   | Gas - Tax Exemption            | Jun 26 - Jul 27, 2014          | 1 of 36                | \$4,747.71         | \$ 284.86          | \$ -        | \$ 284.86         | \$ 142.43  |
| All Locations   | Long Distance                  | Jun 25 - Jul 25, 2014          | 1 of 36                | 2730 mins          | \$ 487.42          | \$ 374.69   | \$ 112.73         | \$ 56.37   |
| All Locations   | Telecom - lines savings        | July 1 - 31, 2010              | 1 of 36                | 27 lines           | \$ 1,350.00        | \$ 675.00   | \$ 675.00         | \$ 337.50  |
|   |                                |                                |                        |                    |                    |             |                   |            |
| <i>This is a sample invoice. Each time a savings area is activated, URA will provide initial backup to show how savings are calculated.</i> |                                |                                |                        |                    |                    |             |                   |            |
|   |                                |                                |                        |                    |                    |             |                   |            |
|   |                                |                                |                        |                    |                    |             |                   |            |
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|   |                                |                                |                        |                    |                    |             |                   |            |
|   |                                |                                |                        |                    |                    |             |                   |            |
|   |                                |                                |                        |                    |                    |             |                   |            |
| <b>PREVIOUS BALANCE</b>   | <b>PAYMENTS (Last 30 days)</b> | <b>PAST DUE (over 30 days)</b> | <b>CURRENT CHARGES</b> | <b>LATE CHARGE</b> | <b>ADJUSTMENTS</b> |             | <b>AMOUNT DUE</b> |            |
| \$ 1,029.48   | \$ 1,029.48                    | \$ -                           | \$ 1,320.71            |                    | \$ -               |             | \$ 1,320.71       |            |

PLEASE DETACH THIS SECTION AND RETURN WITH YOUR REMITTANCE



|                 |             |                            |          |
|-----------------|-------------|----------------------------|----------|
| Invoice Number: | 12345       | 1% Late Fee Applies After: | 11-07-14 |
| Amount Due:     | \$ 1,320.71 | AMOUNT REMITTED            |          |
| Bill Date:      | 10-08-14    |                            |          |

Please remit to:

Utility Reduction Analysts, Inc.  
12935 S. West Bayshore Suite 240  
Traverse City, MI 49684

Company Name  
Attention: Accounts Payable  
Address  
City, State, Zip